

**José M. Viegas**  
Secretary General  
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## Recommendation Letter

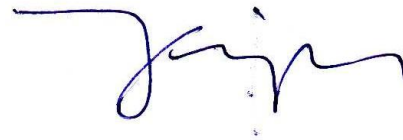
**Tiago Moço Ferreira** was my student in the Civil Engineering program at the Instituto Superior Técnico, in Lisbon, where I was Full Professor of Transportation until 2012.

My contact with him at the time was limited as he was one of many undergraduate students in the Transportation course. It was during his path at Ph.D. student, under the supervision of my colleague Prof. Paulo Teixeira, that I came to know him better even if he never worked for me. In our group we had a large room for Ph.D. students in the Transportation Systems program, of which I was the Director and in which I was typically supervising 4 or 5 students in parallel. During seminars and informal discussions with several of those students Tiago always emerged as one of the leaders, with sharp perception of the problems and a strong drive to find solutions and put them in practice.

His reputation among my students was excellent, both in terms of technical competence and as a team player.

Several times during his Ph.D. studies I had the opportunity of engaging bilaterally with him, sometimes discussing his work and how he saw it develop, some other times discussing more general issues of the situation of Ph.D. students and their career perspectives, and there too he struck me as a very mature and focused young man.

While I cannot speak for the quality of his research, that has obtained recognition from the competent panel, with members from the two Universities where we developed the studies. My strong recommendation is based on this character and high intellectual and social skills. I have no doubts he is someone who can easily integrate in teams and quickly evolve into leading roles in those teams, always performing at high level.



Paris, February 2016